# Diocese of Madison Parish Internal Control Questionnaire

Parish and Location:	
Pastor/Administrator:	
Bookkeeper:	
controls of the parish. This questionnaire is desig	Council to conduct an annual review of the internal ned to provide a tool for an efficient and effective I management procedures used in the parish. The
Instructions: Please answer each of the questions and identify Finance Council and Lay Trustees should revie for change based on the information gathered Administrative Services and retain a completed copy	w the questionnaire and make recommendations. Please send the completed form to Parish
If you have any questions or concerns relating to this Services.	questionnaire, please contact Parish Administrative
Prepared By:	
Pastor/Administrator	Date
Bookkeeper/Accountant	Date
Reviewed By:	
Parish Treasurer Trustee	Date
Parish Secretary Trustee	Date

## **Introduction**

Administration of parish finances is a sacred trust. It is very important that the pastor and trustees establish a strong system of internal control because they have the responsibility for overall stewardship

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of the parish. This document provides a tool for an annual review by the Trustees and Finance Council of the normal controls that should be in place in all parishes.

## **Bank Accounts**

**Internal Control Objective: Number of Bank Accounts -** The number of accounts should be kept to a minimum. This generally helps to streamline the accounting process.

What is the primary financial institution used by the parish?
What other financial institutions are used?
How many accounts does the parish have?
Checking
Savings
Investment
Are there any dormant accounts (accounts with no transactions in the previous fiscal year)? Yes or No
Please list such accounts:
Internal Control Objective: Name on Bank and Investment Accounts  All accounts should be opened in the name of the entity (parish or school), never an individual The mailing address should not be a private address. Only officials designated by Corporate Resolution should be permitted to open and close bank accounts.
Are all bank and investment accounts in the name of the parish? Yes or No
Is the Pastor a signer on all open bank and investment accounts? Yes or No
Is the mailing address the address of the parish or school? Yes or No
Have any accounts been opened or closed in the past fiscal year? Yes or No

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If Yes, which accounts and who opened or closed the account(s)?

List all parish bank and investment accounts (include all societies, guilds, associated and affiliated organizations, bingo, festival, fund raising, mass stipends, etc.) (The abbreviations FIA and GLA stand for Financial Institution & Account # and General Ledger Accounts # respectively) (the final Y/N asks "Is the bank statement sent directly to the pastor/administrator Yes/No")

Account Name	FIA	Authorized Si	gnatures GLA	Y/N
Parish Organizatio	ns Bank and l	Investment Accounts		
Account Name	FIA	Authorized Si	gnatures GLA	Y/N
Investment		No. of Shares or Face	Value C	urrent Market Value

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#### **Internal Control Objective: Authorized Check Signers**

Authorized check signers should be very limited. The pastor/administrator must be included as an authorized signer on all bank and investment accounts as administrator of the parish/school and its affiliated organizations. Individuals with access to record entries in the accounting records and who receive and process cash receipts should not be authorized signers. This separates the duties of those with control over cash to insulate the individual from any implication of wrongdoing.

When there is a change in signers (ex. if a trustee is a signer and rotates off), the bank should be notified as soon as possible via a change in signature cards.

Is the pastor/administrator an authorized signature on all bank and investment accounts (including those of affiliated organizations)? Yes or No

Is the bookkeeper (person who maintains QuickBooks) an authorized check signer on any checking, savings or investment account? Yes or No

Are bank signature cards changed on a timely basis when there is a change in signers? Yes or No

## **Internal Control Objective: Signature Stamps**

A signature stamp should never be used. In fact, it is strongly recommended that signature stamps be destroyed. In this way, all cash outflow is properly reviewed and authorized.

Is a signature stamp utilized for signing checks? Yes or No

If yes, whose name is on the stamp?

Where is the stamp stored?

#### **Internal Control Objective: Bank Statements**

All bank statements and cancelled checks should be received directly by the pastor/administrator. This person should open and review to ensure a) payees are valid and signatures are authentic, b) endorsements, if available, appear genuine c) all other transactions have been authorized and d) the balance appears reasonable.

Who receives the bank and investment statements?

Do all bank and investment statements go to the same person? Yes or No If No, please explain.

Does the person who receives the bank and investment statements:

Open and review to ensure payees are valid and signatures are authentic? Yes or No

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Review that endorsements, if available, appear genuine? Yes or No

Review other transactions for authorization? Yes or No

Review balances for reasonableness. Yes or No

#### **Internal Control Objective: Bank Reconciliations**

Bank reconciliations should be performed on a timely basis, preferably within ten days of receipt of the bank statement. This helps to ensure that any errors can be found and corrected promptly by either the bank or the parish. A member of the finance committee or the pastor/administrator should review the reconciliations on a monthly basis, dating them and signing off. The review should consist of a review of the cancelled checks and deposit receipts for any irregularities; ending balance of the bank reconciliation should equal the cash balance on the balance sheet and the checkbook at the end of each month; and outstanding checks, deposit activity and canceled checks should be reviewed for obvious inconsistencies.

Who is responsible for monthly bank statement reconciliations?

Who reviews the monthly bank statement reconciliations?

Are the bank accounts reconciled in a timely manner after the end of each month? Yes or No How long after receipt of bank statements?

Are bank reconciliations prepared by a person independent of the check signing? Yes or No

#### **Internal Control Objective: Accounts**

Any and all checking, savings, and investment accounts should be included on the parish/school general ledger. (See section Affiliated Organizations.) This helps guarantee that the financial statements are accurate and allows the Finance Council and the diocese to have a complete picture of the finances of the parish/school.

Are all bank and investment accounts (including those of associated and affiliated organizations) included on the financial statements? Yes or No

#### **Internal Control Objective: ACH/EFT transfers, Wire transfers**

It is strongly recommended that the pastor/administrator be the only individual that "releases" the funds — wire transfers, ACH payroll deposits, 403-B deposits etc. The pastor/administrator

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should be the system administrator of the bank password and software. He should sign and date the bank report that lists details of all transactions. In the event an outside payroll service is used, or there are ACH payroll transfers made, at a minimum, the pastor should be signing off and reviewing every report processed by the bookkeeper.

If the bank's software makes it possible for the system administrator to set up two people to release funds — each with their own confidential password — it is recommended that two individuals jointly process a transaction. Not all bank software is programmed with this capability therefore it is important that the pastor be the person releasing funds or carefully reviewing all bank transactions on a timely basis.

Do you receive any income electronically? Yes or No If yes, please describe the nature of the income and procedures used to receive and record the income.

Are any disbursements made electronically (ACH transfers, wire transfers, etc.)? Yes or No

If Yes, please describe the nature of the transaction, and the method of authorizing and recording the transactions.

## **Cash Receipts – Weekly Collections**

#### **Internal Control Objective: Ushers**

Immediately following the collection, the monies should be secured. Use of pre-numbered plastic security bags is strongly recommended. These security bags should be used in the Church immediately by the ushers once the collection has been made and **before the monies are taken to the Altar**. Please note that although this is the preferred procedure, it is understood that it may not be practical. Therefore, placement of the funds in the security bag immediately following Mass will fulfill this requirement. The security bags should be signed and dated. The bags should remain sealed and should only be opened in the presence of two or more people who count the funds. In the event the Parish is depositing funds straight into the lockbox for counting, the bag(s) should not be opened before depositing in the lockbox. A log of the bags used is to be maintained.

It is customary to bring the collection to the Altar during the Offertory Procession. After the Mass, the collection should be transferred by the ushers to a secure place (i.e. safe, locked cabinet, bank lock-box).

Where are collections kept during Mass and after Mass until counted?

Are pre-numbered plastic security bags used? Yes or No If Yes, when is the money put in the bags?

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#### **Internal Control Objective: Counters**

A committee of several people, divided into teams, should be established to count the weekend collection. Close relatives or husband and wife teams should not be allowed.

All counters must undergo a background screen before they are allowed to count the collection.

Under no circumstance, should you have only one individual count and deposit the collections. Nor should the bookkeeper or the pastor perform the count and make the deposit.

The members of the team should be rotated every week or at other appropriate intervals. They should be responsible for counting the money, completing the deposit summary report, preparing the deposit slip and taking the monies to the bank.

is the weekly collection counted in a secure area or location? Yes or No where?
How many counters are used weekly? Yearly?
Are all count teams composed of at least two non-related individuals? Yes or No
Have all counters been screened? Yes or No
Is paperwork kept on file? Yes or No
Are counters rotated? Yes or No. If Yes how often?

#### **Internal Control Objective: Counting Process**

All monies collected must be deposited intact. No cash should ever be taken or exchanged from the collections or cash received in the office.

Endorsements — the back of each check should be immediately endorsed with the parish stamp, which should have the parish name, bank account number and say "For Deposit Only."

The deposit summary will designate all money. In order to complete the report, the envelopes will need to be sorted by type (e.g. weekly envelopes, building fund, ADA) and a calculator tape must be attached to the group of envelopes. These totals must be transferred to the deposit summary report.

The deposit summary must be accurately filled out, and members of the team must sign and date the report. The deposit summary should agree to the deposit slip.

The deposit slip can list each check by parishioner, or the checks must be included with the deposit summary report. A duplicate deposit slip must be attached to the deposit summary. The validated deposit slip from the bank must also be attached to the deposit summary.

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Envelopes should be reconciled to the individual parishioner's account (on ParishSOFT). The totals of the posting to the parishioners' accounts should tie to total of the envelopes and the deposit summary.

We ask you to encourage the use of checks, automatic account withdrawals and envelopes. It is a good internal control.

Envelopes should be retained for a period of one calendar year preceding the individual personal income tax filing date of the subsequent year.

Is any money taken from the loose collection before it is counted? Yes or No

Is the cashing of personal checks out of the loose collection prohibited? Yes or No

Are checks immediately endorsed with the parish stamp "For Deposit Only?" Yes or No

Is the amount of the offering indicated (in ink) on the outside of the envelope for subsequent posting to parishioners' records? Yes or No

Is a deposit summary form (count sheet) prepared and signed? Yes or No If Yes, by whom?

Is this summary used to prepare bank deposit slips? Yes or No Who prepares the deposit slip?

Are the envelopes reconciled to the individual parishioner's accounts? Yes or No If Yes, by whom?

Are the envelopes retained for at least one calendar year preceding the individual personal income tax filing deadline of the subsequent year? Yes or No

Is a deposit summary form sent directly to the person responsible for the cash recording functions? Yes or No

#### **Internal Control Objective: Making the deposit**

The deposit is to be made preferably on Sunday. The funds should be deposited in the night drop box. If this is not possible, the funds should still be placed in a security bag, and put in the safe overnight for deposit on Monday morning.

The Bookkeeper should reconcile the deposit slips, the deposit summary report, and the posting to the individual parishioners' accounts.

Who makes the bank deposit?

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Where are funds kept until they are deposited?

When is the deposit made?

Who compares the deposit summary form to the validated deposit slip?

If a difference exists between the deposit summary form and the validated deposit slip, how is this difference resolved?

Who is responsible for recording deposits?

What software is used to track parishioner contribution records? (Manually, ParishSOFT or PDS)

Who is responsible for posting collections to individual parishioners' contribution records?

Is this person independent of the counting process? Yes or No

When are collections posted to individual parishioners' contribution records?

Is a reconciliation prepared between the amounts posted to individual parishioners' contribution records and the envelope amount plus loose collections indicated on the deposit slip or count sheet? Yes or No

Who performs this reconciliation?

#### **Internal Control Objective: Acknowledging donations**

To deduct any charitable donation of money, a taxpayer must have a bank record or a written communication from the charity showing the name of the charity and the date and amount of the contribution. Annually all parishioners should be given a statement that meets the IRS requirements. Additionally, any single donation of \$250 or more must receive a written acknowledgement.

How often are contribution statements sent to parishioners?

Are contribution statements sent to **all parishioners** or only to ones who have contributed?

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Are written acknowledgements sent to parishioners who make a single donation of \$250 or greater? Yes or No

## <u>Cash Receipts – Other</u>

#### **Internal Control Objective:**

Who opens the mail in the parish office?

- Processing of cash receipts (opening mail, preparing the deposit, making the deposit) should be
  done by an individual (two together if possible) who does not enter the information in the
  accounting records.
- Written, two-part receipts (carbon and original) should be given for all cash received through the parish/school office. A receipt book should be purchased with numerical sequencing.
- All checks should be restrictively endorsed "for deposit only" with the parish name and account number as soon as they are received. This ensures that any lost or stolen checks cannot be cashed or deposited to any other account.
- Donations should be recorded in the proper year. The postmark date on the mailing envelope should be used to record the date received at year-end. Checks received after December 31 and postmarked later than year-end should be recorded in the following year. Checks received thru the offertory collection baskets should be recorded on the date received as opposed to the date of the check.
- If receipts are processed in batches, the batch total should match the deposit total and the total of the receipts in the receipt book. This is another way to verify the accuracy of the information being entered in the general ledger.
- All receipts/payments should be recorded in the general ledger. This provides that the records are complete and accurate. It also helps the Finance Council as they plan and budget.
- Deposits should be made on a daily basis, or as soon as feasible. If cash/checks are received and not deposited to the bank the day they are received, they should be kept in a locked, fireproof location. No cash or checks should be retained in the office for longer than five days, so as to safeguard the asset from theft or loss.

Who receives funds in the parish office?
Who makes the deposit?
Who enters the deposit in the accounting records (QuickBooks)?

Are checks restrictively endorsed "for deposit only?" Yes or No

Are pre-numbered receipts issued for cash received other than collections? Yes

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or No

Do you receive income from any of the following sources?

Rental of parish hall? Yes or No

Other parish/school facilities? Yes or No

Use of parking lot on weekends or nights? Yes or No

Advertising in the parish bulletin? Yes or No

SCRIP? Yes or No

Other? (Please identify)

When are deposits made for non-weekend collections?

## **Cash Disbursements**

#### **Internal Control Objective: Pre-numbered checks**

All disbursements should be made with pre-numbered checks (except the obvious case when petty cash is used) and should be recorded in the general ledger. Cash should not be used to pay vendors or employees.

Are checks pre-numbered and used in sequence? Yes or No

Are any vendors or employees paid with cash? Yes or No

#### Internal Control Objective: Filling out Blank Checks ahead of Time

Blank or partially blank checks should never be signed. The practice of signing blank checks severely decreases the effectiveness of other cash controls established related to accuracy and propriety of transactions. Checks should only be signed when the payee and dollar amount are filled in and the supporting documentation (original invoice and check request) is with the check so it can be reviewed by the signer. Having this information readily available makes the process more efficient if there is a question related to an expense.

Is the signing of blank checks prohibited? Yes or No

Is the supporting documentation available to the check signer at the time he/she signs the check? Yes or No

#### **Internal Control Objective: Voided Checks**

If a mistake is made when preparing a check, the check should be voided before preparing a new one. The voided check should then be altered to prevent its use, retained to make sure all prenumbered checks are accounted for and filed with other checks for a permanent record.

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Where are voided checks kept?

#### **Internal Control Objective: Check Stock**

Blank check stock should be kept in a locked location, preferably in a safe or fireproof filing cabinet, and with access limited to those who are authorized to prepare checks. This helps reduce the risk of stolen checks. The blank check stock should be regularly inventoried.

Where are unused checks kept?

How often is the blank check stock inventoried?

#### **Internal Control Objective: Purchase Authorizations**

The use of purchase authorization forms should be considered particularly in larger parishes/schools. Purchase orders are used to document up front what was ordered, the individual or department placing the order, and the approval. The parish/school should have an established policy stating who is authorized to make purchases and in what amounts. Efficiency will be improved if there are not an abundance of individuals placing orders and duplication of orders will be reduced.

When purchased items are received, they should be matched with the invoice to be sure that the items received were, in fact, what was ordered and invoiced and that the quantity is correct.

Are purchase orders used? Yes or No

Who has the authority to purchase and place orders?

How are purchases listed on the invoice verified?

## Internal Control Objective: Purchasing Property, Loans, Leases, Signing Contracts for Capital Projects, Fund Drives

The Diocese of Madison recommends that each parish or diocesan institution is to have formal approval of its Board of Directors for the entering of contracts, the borrowing of money, the purchase or sale of property, the encumbrance of property by lease or mortgage, or expenditure of parish funds of or exceeding \$5,000.

Have formal approvals been received for the expenditures listed above? Yes or No If Yes, list specific approvals received in the last three years

#### **Internal Control Objective: Vendor Invoice Processing**

When the invoice is received, accuracy of the invoice (including quantity received and price) should be verified by the individual who placed the order. They should then prepare a check request (or note on the face of the invoice) with their initials as approval, amount to be paid, date,

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and general ledger account to be charged. The individual who approves invoices for payment should not have access to the accounting records. Again, this separation of duties helps ensure accuracy of the transactions.

Who initially receives and opens the mail?

Are invoices reviewed and approved for receipt of goods and services? Yes or No

Who approves the the invoices?

How is it documented?

Are invoices or requests for expense reimbursement supported by appropriate receipts and /or approval indicating receipt of goods or services? Yes or No

Are invoices reviewed and approved for mathematical accuracy? Yes or No By whom?

Are invoices reviewed and approved for account distribution? Yes or No

Explain how the approval is documented and by whom.

#### **Internal Control Objective: Expense Reimbursements**

The most efficient and accurate method for reimbursing employees for expenses they incurred on behalf of the parish is to have them complete and sign an expense report form. The standard form would include the reason for the expense, the department, the account number to be charged, their signature and the signature of the supervisor approving the expense (usually the pastor). Expense reports should be completed on a timely basis so that the accounting records will reflect the expense in the correct month (rather than an employee completing an expense report form that covers, for example, the last six months).

Is there a standard Expense Report Form? Yes or No

Does the form include the reason for the expense, the department, the account number to be charged, the signature of the person requesting reimbursement and the signature of the person approving the expense? Yes or No

What documentation/approval is required and maintained for reimbursements to individuals or for expenditures not accompanied by an invoice or bill (what supports check requests)? (i.e. mileage log)

Are expense reports completed on a timely basis? Yes or No

#### **Internal Control Objective: Credit Card Payments and Debit Cards**

If there are credit cards in the name of the parish/school, the receipts related to purchases should be remitted to the accounting department and the statement should be reviewed for accuracy. It is recommended that standard expense report forms be utilized and the receipts compared with

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the charges. The credit card statement and invoices should be attached to the expense report.

Are there credit cards in the name of the parish? Yes or No

If yes, are receipts related to purchases remitted to the parish bookkeeper and the statement reviewed for accuracy? Yes or No

Are there any bank debit cards in the name of the parish? Yes or No

If yes, which accounts are the debit cards associated with? (List the bank account name and last four digits of the account number)

#### **Internal Control Objective: Writing Checks**

Checks should be drawn only when there is adequate supporting documentation. To ensure that disbursements are supported by invoices that have been properly authorized, this documentation should include at least, a) a proper original invoice; b) evidence that the goods or services were received; and c) evidence that the purchase transaction was properly authorized. Payments should not be made on statements or balance-due billings unless underlying invoices are included.

What documentation is required before a check can be drawn?

Are all disbursements, except petty cash, made by check? Yes or No

Who prepares the checks?

Are checks made payable to specific payees and not to cash? Yes or No

#### **Internal Control Objective: Signing Checks**

Ideally, the pastor/administrator should be the individual signing all checks. When checks are presented for signature, the supporting documentation (ex. invoice & purchase order) should accompany the check. In this way, he is aware of all parish expenditures. The individual who signs the checks should not have access to the accounting records. All checks should be mailed promptly and directly to the payee.

Who is authorized to sign checks?

Who actually signs the majority of the checks?

What documentation accompanies the check when it is presented for signature?

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What provision is made for the issuance of checks when the pastor/administrator or bookkeeper is away?

Who mails the checks?

## **Internal Control Objective: Canceling Invoices**

All supporting documents should be canceled or marked "paid" once a disbursement is made to avoid double payments. After a check has been prepared for payment of an invoice, how is the invoice canceled (check number, account code, date paid)?

Where is the record of disbursement, including supporting documentation, kept?

#### **Internal Control Objective: Manual Checks**

If checks are prepared manually rather than generated by computer, a process should be in place to ensure that the disbursement is recorded accurately and timely in the accounting records (rather than waiting until the bank statement is received to record the transaction from the cancelled check).

Are all checks generated by the computer? Yes or No

If No, what procedures are in place to assure that disbursement is recorded timely and accurately in the accounting records?

## **Petty Cash**

#### **Internal Control Objectives:**

- The petty cash fund should be administered by one individual and kept in a locked location. The custodian of the fund is solely responsible for maintaining the fund, authorizing its use, and obtaining receipts for all disbursements.
- An advanced payment method of petty cash fund should be used. A specific dollar amount should be decided upon for the fund (perhaps \$100). As money is taken out of the fund, vouchers and/or receipts are submitted. When the balance of the fund begins to run low, a check for the amount of the payments offset by any vouchers/receipts is used to replenish the fund. Receipts should always be maintained for expenditures from the fund so that the general ledger entries can be made to the proper expense accounts.
- Checks to replenish the petty cash fund should be made out to "Petty Cash Employee" as the payee; the check should not be made out to "cash".
- The petty cash fund should periodically be counted and reconciled by the pastor/administrator or a trustee.
- The petty cash fund should never be used to cash checks or to let associates "borrow" funds.

Is a petty cash fund maintained? Yes or No

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Who is the responsible party for the petty cash fund?

Who else has access to the petty cash fund?

How much is maintained in the petty cash fund?

How often is petty cash replenished?

Are the types and amounts of petty cash disbursements limited? Yes or No

Are vouchers properly supported by invoices or receipts? Yes or No

Is petty cash reimbursed by check only? Yes or No

Are these checks payable only to "Petty cash–Employee" and not cash? Yes or No

Is the petty cash fund subject to "surprise counts" to ensure that cash on hand plus documented expenses equals the fund total? Yes or No

If Yes, who conducts the "surprise counts" and how often?

## **Cash Receipts -- Tuition**

#### **Internal Control Objective:**

- Tuition payments and other fees should be restrictively endorsed when received and listed on a school deposit summary sheet (by student or family name) that balances with the bank deposit. If the deposit is not made the day it is received, it should be locked in a locked, fireproof location.
- As with other collections, the individuals responsible for collecting and depositing tuition should not have access to the accounting records.
- The deposit sheet and posting to the accounts receivable should be used to post tuition and fee income to the general ledger and individual records.
- Written, two-part receipts (carbon and original) should be given for all cash tuition payments. A receipt book should be purchased with numerical sequencing.
- If tuition balances are adjusted, records of the dollar amount change/forgiven or scholarships given should be kept in a file so that the Finance Council of the board of education can be aware of this when planning for coming years. The accounting records should reflect gross tuition income less bad debt. Unpaid tuition balances should be recorded on the general ledger as a receivable for accrual and modified cash based accounting systems. For cash based systems, a regular review should be done of current and past due receivables by the Finance Council of the board of education.

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• Delinquent tuition balances should be monitored and the appropriate year-end entries should be recorded (to accrue for the unpaid balances or write off balances.)

Who receives tuition payments and other fees?

Are checks restrictively endorsed "for deposit only"? Yes or No

Are pre-numbered receipts issued for cash received? Yes or No

Who prepares the school deposit summary sheet?

When are deposits made?

By whom?

How and by whom are tuition balances adjusted?

Who reviews unpaid balances? How often?

Who approves bad debt accruals and write-offs?

## **Stock Gifts**

**Internal Control Objective -** The donor should be instructed to have the stock certificate made out to the parish.

Have any stock gifts been received? Yes or No

If yes, is the stock still held by the parish/school? Yes or No

## **Mass Stipends**

**Internal Control Objective**: Directive on managing account:

The Mass stipend bank account and Mass record book should agree. At least twice a year, the accounts need to be reconciled. The unsaid Masses should be counted and multiplied by the monetary donation for the Mass and that balance should correspond to the Mass Stipend bank account. This account should have detailed transactions entered for every month so that the bank account can be reconciled with the Mass record book.

If a stipend account balance is in excess of the number of Masses a priest can say within a year, the extra Masses should be forwarded to another priest or to the Vicar General to be distributed for Masses celebrated by retired priests. A priest may receive one stipend per day. A pastor, on

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Sundays and holy days may retain a stipend for himself provided that the obligatory Mass propopulo has been fulfilled. Other stipends received for that day are to be forwarded to the chancery coded as binations.

Are requests and amounts received for Masses recorded in the Mass intention book in a timely manner? Yes or No

How are said Masses accounted for in the Mass intention book?

Who reconciles the balance in the Mass stipend account to the bank balance?

Is the number of unsaid Masses in the intention book regularly reconciled to the balance in the Mass stipend checking account? Yes or No

Are binations sent to the chancery? Yes or No

Are excess Mass stipends forwarded to the chancery or other parishes? Yes or No

Are Mass stipend payments recorded as taxable income (Form W-2)? Yes or No

## **Payroll**

## Internal Control Objective: Personnel Administration and Employment File Maintenance

- This function includes interviewing candidates, checking references, and hiring qualified personnel.
- A checklist of items to be included in employee files should be utilized. It should be used to ensure that complete documentation is obtained from and on all employees.
- Approval of pay increases should be documented in the employee file.

How man	ny employees does the	parish have? (Form W-2's	)
	Full Time	Part Time =	Total Employees

Do the personnel files contain the following information?

- 1. Employment application, resumes, and date employed? Yes or No
- 2. W-4 Employees Federal Withholding Allowance Certificate? Yes or No
- 3. WT-4 Employees Wisconsin Withholding Allowance Certificate? Yes or No.
- 4. Background check report? Yes or No
- 5. Authorization to conduct background check? Yes or No
- 6. Performance appraisal records? Yes or No

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- 7. Up-to-date position descriptions? Yes or No
- 8. Records of time off? Yes or No
- 9. Notes regarding disciplinary actions? Yes or No
- 10. Acknowledged human resources policy? Yes or No
- 11. Acknowledged sexual misconduct policy? Yes or No
- 12. Acknowledged internet use policy? Yes or No
- 13. Acknowledged driver information form? Yes or No.
- 14. School/Parish Checklist List (Safe Environment)? Yes or No

Is the I-9 Employment Eligibility Verification form maintained in a separate file? Yes or No

Have there been new hires in the past year? Yes or No

If Yes, were the candidates interviewed and references checked? Yes or No

Are salary levels approved by the Parish Council or Finance Committee? Yes or No

Is this approval documented in the minutes? Yes or No

Are bonuses approved? Yes or No

Do bonuses go through regular payroll procedures? Yes or No

Are new employees oriented to their jobs? Yes or No

Do policies or procedures exist for accounting for vacations, holidays and sick leave? Yes or No

Are written termination notices given which properly document the reasons for termination? Yes or No

Have all parish volunteers working with children and employees seen The Protecting God's Children program and signed the form? Yes or No

#### Internal Control Objective: Timekeeping and Payroll Preparation and Payment

- Consideration should be given to using time sheets for all hourly employees to better monitor hours worked and benefit time (vacation, sick leave, etc.).
- Overtime should be approved in writing by the supervisor to document the approval since the bookkeeper will likely not be aware of these specific arrangements.
- All employee pay, including bonuses, should be made via a check and the appropriate payroll

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taxes withheld.

 A listing of payroll disbursements should be reviewed by the pastor/administrator and indicated on the register by a signature and date at the same time payroll checks are completed. The pastor/administrator should be looking for names of individuals who are not employees (such as individuals who are no longer employed and were not removed from payroll or who are fictitious) and making sure pay rates are accurate.

Are payroll hours monitored and verified (time cards)? Yes or No

Who prepares the payroll checks?

Who approves the payroll checks?

Who signs the payroll checks? (List all who sign)

Are any individuals paid cash for services performed? Yes or No

Are all employees and non-employees paid by a check for services performed? Yes or No

Are all eligible employees offered participation in the medical insurance, retirement plans, and other employee benefits? Yes or No

#### **Internal Control Objective - Payroll Taxes**

- IRS guidelines should be followed to determine employee status (vs. independent contractor).
- Appropriate payroll taxes should be withheld from all payments to employees, including bonuses.
- Payroll tax deposits must be made in a timely and accurate manner as required by the IRS to avoid assessment of penalty and interest.
- A copy of the quarterly/annual Form 941/944, federal and state coupons with check or EFT verification, and Forms W-2 and W-3 should be kept on file.
- The year end W-2 wages should be reconciled to the general ledger, payroll register and Forms 941/944 to ensure that the accounting records reflect what is being reported to the IRS.
- All employees, including priests, should receive a Form W-2.

Are current federal and state withholding tables followed? Yes or No

Does the parish subscribe to a payroll service? Yes or No

Are payroll taxes taken out of the wages of all employees? Yes or No

Are payroll taxes withheld paid when due? Yes or No

Are the quarterly/annual Forms 941/944 maintained and up to date? Yes or No

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Are W-2s prepared each calendar year end for all employees who are currently working in the parish and all those who have worked there during the year? Yes or No

Are the totals for Form W-3, W-2, and Forms 941/944, all reconciled to each other prior to filing the annual reports in January? Yes or No

How long are copies of payroll forms (W-3, W-2, WT-7, W2-G, 1099, 1096, 941/944 and federal and state tax coupons and payments) kept?

Have you received any notices from the IRS or State of Wisconsin in the last year? Yes or No If Yes, please attach copies.

How often is the retirement plan funds submitted?

#### **Internal Control Objective - Independent Contractor Income**

W-9 forms should be obtained from all vendors to determine if a Form 1099 will be required at the end of the year (when payments exceed \$600).

Are W-9 forms obtained from all non-employee service providers? Yes or No

How many independent contractors does the parish have? (Form 1099) \_\_\_\_\_

Are 1099 Forms issued each calendar year end for all non-employees, and independent contractors who receive more than \$600? Yes or No

## **Property**

Internal Control Objective: To safeguard the assets of the parish.
List buildings owned (i.e., rectory, church, school, etc.) (No dollar value is necessary)
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Are any of the above assets recorded on the financial statements? Yes or No
If yes, is depreciation recorded for these assets? Yes or No
If yes, who records the depreciation?
How often is depreciation recorded?

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What basis is used for depreciation?

## **Other**

## **Internal Control Objective –**

Journal entries to the books must be made with proper documentation and support. They should have attached work papers where necessary to document the detail of the entry and/or written description so that anyone reviewing the books can understand why and how the entry was determined.

Who makes journal entries to the books?

Are all journal entries made with proper documentation and support? Yes or No

Are chancery collections remitted by the end of each quarter? Yes or No

## **Charitable Activities/Fundraisers**

#### **Internal Control Objective:**

To ensure that all fundraising and charitable activities are conducted in accordance with state gaming laws; that all receipts are promptly deposited, properly recorded and kept secure; and that disbursements are made only with proper authorization and properly recorded.

List all fundraising events conducted by the parish and related organizations, include the person in charge of the fundraising event.
Does the parish have an annual festival? Yes or No
Are there any charity gaming activities at the festival? Yes or No If Yes, is a separate bank account maintained for charity gaming?
How are disbursements made for expenses?
How is cash collected for food, games, rides, etc.?

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Is cash counted and deposited in a timely manner? Yes or No

Are funds kept in a secure location and tamper proof bag until they are deposited? Yes or No

Are revenues and expenses posted to the general ledger? Yes or No By whom?

Is income transferred for the parish use if a separate checking account is used? Yes or No

Are financial reports prepared? Yes or No Who reviews the reports?

Does the parish conduct bingo Yes or No How often?

Is a separate checking account maintained for all receipts and disbursements related to charitable gaming, such as bingo? Yes or No

Are all expenses paid in a timely manner? Yes or No

Are all checks made payable to a specific person? Yes or No

How frequently are proceeds transferred to the parish general fund?

How are receipts and disbursements monitored and documented?

Is the organization licensed to conduct charitable gaming activities? Yes or No

Is the charitable gaming license displayed openly at the premises where the games are conducted? Yes or No

Are quarterly reports of the organization's charitable gaming activities reported to the appropriate governing body in a timely manner? Yes or No

Are the results of each gaming session fully and accurately documented? Yes or No

Is the separate gaming account reconciled monthly by someone other than the person who is authorized to sign checks on that account? Yes or No

## **Parishes with Cemeteries**

Are cemetery records (perpetual care, lots, etc.) maintained in the parish office? Yes or No

Are cemetery records maintained in a safe or locked fireproof cabinet? Yes

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or No

Are there any duplicate records stored at another location? Yes or No If Yes, where?

Are the financial statements reviewed by a responsible party? Yes or No By whom?

Are Annual board meetings held if it is a separate corporation? Yes or No

## **Affiliated Organizations**

#### **Internal Control Objective: Affiliated Organizations**

- The books of affiliated organizations must be maintained on the parish/school records.
- Affiliated organizations may have separate accounts based on approval by the pastor/administrator. The pastor/administrator must be included as an authorized signer on all affiliated organizations.
- The monthly bank statements for affiliated organization checking accounts should be sent directly to the parish/school office to be reviewed and reconciled. This keeps the parish/school management apprised of the financial activity of the organization and is also a good double check of their work for accuracy and propriety.
- Affiliated organizations should use the same purchasing and cash receipting procedures as the parish.

List all other parish organizations not included above. Include all societies, guilds, and other organizations legally under the control of the parish. List the person in charge of the organization
(Please answer the following questions for each of the organizations listed above.)
Does each auxiliary organization have a separate bank account? Yes or No
If yes, is the pastor an authorized signature on the bank account? Yes or No
Who receives the bank statement?
Who reconciles the bank account and reviews the cancelled checks?
How is cash collected?

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Is cash counted and deposited in a timely manner? Yes or No

Are funds kept in a secure location until they are deposited? Yes or No

How are disbursements made for expenses?

Are all expenses paid in a timely manner? Yes or No

Are all checks made payable to a specific person? Yes or No

Are paid invoices filed and retained by the organization? Yes or No Location:

Are revenues and expenses posted to the parish general ledger? Yes or No If Yes, by whom? How often?

If a separate checking account is used, is income transferred to the parish general fund? Yes or No If Yes, how often?

Are financial reports prepared? Yes or No How Often? Who reviews the reports?

Does the organization prepare an annual budget? Yes or No

If yes, is the organization's budget included as part of the parish annual budget? Yes or No

Is any parish, rectory, convent, or religious education center expenditures paid by an affiliated organization directly? Yes or No If Yes, please explain below.

## **Computer Safeguards**

#### **Control Objective: Computer Safeguards**

- Computer files should be backed up on a regular basis (daily/weekly). The copies should be kept off site and rotated on a regular basis.
- Surge protectors should be in use on all computer equipment. Battery backup units should be considered for servers or critical workstations.
- QuickBooks and ParishSOFT software should be password protected so that only authorized individuals have access to accounting records. The passwords should be changed periodically and secured with reasonable care. Lock the passwords away from the computer in a file cabinet. Be sure the administrative passwords are secured in a file whose whereabouts are known to the pastor or parish leadership. Security levels should be set appropriately to restrict access to certain files and special care should be taken to protect payroll data, personnel information on employees and other confidential information.

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- It is advisable to have a list of the critical hardware such as servers particularly and software along with its reordering information maintained offsite. In the event of a disaster, this would enable you to immediately purchase replacements.
- Virus protection software and a firewall should be used on both servers and workstations especially for equipment that is online with the Internet.

How often are computer files backed up onto disks or tapes?

Are copies of computer files kept off site and rotated on a regular basis? Yes or No

Are surge protectors in use on all computer equipment? Yes or No

Is ParishSOFT software password protected? Yes or No

Is QuickBooks software password protected? Yes or No

Are passwords secured with reasonable care and changed periodically? Yes or No

Is a list of critical hardware and software maintained offsite? Yes or No

Are virus protection software and a firewall in place on both servers and workstations? Yes or No

## **Other**

#### **Internal Control Objective –**

- Safe combinations, computer passwords, and keys should be changed periodically or when there is staff turnover.
- Any existing Minutes and Bylaws for all parish affiliate organizations should be on file at the parish.

Are safe combinations, computer passwords and keys changed periodically or when there is staff turnover? Yes or No

Are any existing minutes and bylaws for all parish affiliate organizations on file at the parish? Yes or No

## **Finance Council**

#### **Internal Control Objective:**

 According to the norms of the diocese, each parish should have a Finance Council which, including the pastor, is to be composed of at least three, but no more than seven, members of the Christian faithful truly skilled in financial affairs as well as in civil law, of outstanding integrity and freely appointed by the pastor.

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- It is recommended that members of the current Finance Council and Parish Pastoral Council be reviewed for length of terms already served and the necessary steps taken to follow the guidelines from the parish by-laws.
- Finance Council meetings should be documented with official minutes and a copy of such kept at the parish.
- The Finance Council should be involved in the preparation of the parish budget.
- The Finance Council should be kept apprised of the financial activities of the parish/school with provision of at least quarterly financial statements including a detailed balance sheet and profit and loss statement that compare actual results to budget and the previous year.
- The pastor is required to consult with the Finance Council prior to seeking approval from the Bishop on decisions to borrow funds or expenditures exceeding \$5,000.00
- The bank reconciliation review process should include: comparing cancelled checks with the invoice(s) being paid and or disbursement journal printout; accounting for the sequence of check numbers; examining authorized signatures and endorsements; reviewing checks for alterations; reviewing voided checks; reviewing checks outstanding longer than 90 days to determine if a stop payment should be issued or the check voided in the system.
- Annually the Finance Council should review the internal controls of the parish/school using the Internal Control Questionnaire provided by the diocese.

Finance Council Members Names and Date of Term: (Indicate Lay Directors/Trustees/Date of Terms)
Is your Finance Council appointed? Yes or No By Whom?
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Are parish lay directors (trustees) members of the Finance Council? Yes or No
Does the Finance Council have at least one member who is also a member of the Education Committee?
Yes or No or N/A
How often does the Finance Council meet?
Are the meetings documented with official minutes? Yes or No
Does the Finance Council chairperson also serve on the Parish Council? Yes or No
Does the Finance Council prepare an annual budget? Yes or No
Does the Finance Council review and approve non-budgeted expenses or programs? Yes or No
Does the Finance Council review and approve any decisions to borrow funds? Yes or No

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Are the monthly financial statements received and reviewed by the Parish Council? Yes or No

Finance Committee? Yes or No

Do these statements include:

Balance Sheet compared to previous year? Yes or No

Profit & Loss Statement actual compared to previous year? Yes or No

Profit & Loss Statement actual compared to budget? Yes or No Other, please list:

Are the financial statements complete (include all activities of all organizations associated or affiliated with the parish)? Yes or No

Does the Finance Council periodically review the bank reconciliation process? Yes or No If Yes, how often?

Is there an audit committee? Yes or No If Yes, attach a copy of the latest review.

Does the Finance Council provide parishioners with periodic reports on the financial condition of the parish? Yes or No If Yes, how often?

Does the parish have copies of wills or bequests on file to identify amounts reported as endowment (principal) funds and amounts available to be used for the intent of the gift? Yes or No

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