to be the face of God's mercy to the world

"The Church is commissioned to

announce the mercy of God, the

beating heart of the Gospel..."

Dear Friends in Christ,

As we celebrate the Extraordinary Jubilee Year of Mercy, it is fitting that we recognize that the spiritual and corporal works of mercy are at the heart of our mission as the Church, for they tangibly give witness to the love of God made known through Jesus Christ. I offer this financial report today as a way to share how we are operating in light of that mission.

First, let us recognize that there was an operational deficit of \$1,192,704 including unrealized losses of \$840,001 on all investments. Yet the unrealized losses on investments are primarily a reflection of the state of the market when our year ended on August 31. Having noted this, allow me to share this Annual Report on Financial Activities which more accurately demonstrates how operational spending reflected our mission. It should be noted that this report is exclusively of diocesan operations. Financial reports of parish operations are submitted separately and available online for your review at worcesterdiocese.org.

As in recent years, Central Administration departments Partners in Charity agencies all operated within their ever-tightening budgets. Many departments share management costs between two or

three areas and many cost-cutting measures have been in force for years to avoid unnecessary expenditures. I am grateful to all the parishioners and parish leadership who supported this year's appeal which raised 98% of its \$5 million goal.

Our commitment to Catholic education through Catholic schools and seminarian formation is very strong. Central Catholic Schools experienced a small operational deficit. It is promising to note that enrollment is beginning to grow in many of our schools. Seminarian education and formation is also a significant investment each year, and we were blessed by the largest ordination class in recent years as eight priests were ordained for our Diocese in June 2015.

The Catholic Free Press required a subsidy of \$145,522 which is attributed principally to uncollected receivables from parishes. We are currently developing a new strategic direction for communications in general, given how critical it is to meet our mission to evangelize in a society which is increasingly unchurched and media-focused.

St. John Cemetery System faced an operational loss of \$69,179. This resulted from continued capital improvements to address issues in some of the cemeteries previously managed by parishes. This deficit was significantly lower than the previous few years.

One of the largest operational challenges continued to be interest paid by Central Administration on its line of credit held by the Diocesan Expansion Fund (DEF), which is essentially a savings and loan for parishes and the diocese.

This line of credit was opened to help us with our cash flow, but the balance due has grown over the years as it becomes more difficult to receive payment from some parishes on invoices billed by the Diocese. These invoices include health insurance for parish employees, workers comp insurance, and property and liability insurance. These unpaid bills are a symptom of the increasing number of parishes which are reporting operational deficits on their annual reports. The Diocesan Finance Committee is exploring alternatives in order to remedy this unsustainable situation.

The other significant operational challenge is Priests' Retirement Care. Those costs exceeded revenues by \$1,230,247 even after an \$800,000 subsidy from Partners in Charity. I am grateful to the volunteers who coordinated our second annual Celebrate Priesthood gala which raised \$150,000 for this coming year and also raised awareness in our parishes of this great need. We have also formed an ad hoc advisory committee which is developing innovative ways

> to reduce costs while providing quality care for those retired priests who dedicated their lives to showing the face of God's mercy through

their priestly ministry.

On behalf of the Diocese, I offer my thanks to the Diocesan Finance Committee, the Diocesan Investment Committee and the DEF Board of Governors for their sound stewardship of the fiscal affairs of the Diocese of Worcester. I also take this opportunity to thank publicly all the parishioners who are assisting their

pastors as members of Parish Finance Councils so that all of us may be aware of how we are being stewards of the resources entrusted to us in order to carry on the work of the Church as commissioned by Jesus Christ.

Allow me to close with words from our Holy Father: "The Church is commissioned to announce the mercy of God, the beating heart of the Gospel..." As we focus this coming year on being ever more prudent stewards of the resources of the Diocese of Worcester, may we never lose sight of this humbling call to be the face of God's mercy to all we encounter and serve.

With every prayerful best wish, I remain

Sincerely yours in Christ, + Robert J. Mc Manus

Most Reverend Robert J. McManus Bishop of Worcester

Annual Report on Financial Activities FY2015 SUPPLEMENTAL DETAILS – prepared by the Office of Fiscal Affairs

Partners in Charity		Central Administration		Priests' Retirement	
Revenue Sources		Revenue Sources		Revenue Sources:	
Donations \$4,823	3,027	Cathedraticum	\$2,234,454	Partners in Charity Funding	\$800,000*
	3,84 <u>6</u>	Insurance Program	1,135,911	Parish Assessments	777,309
Available Funds for Use 4,819	9,181	Realized Investment Income	4,010	Investment Income	24,793
		Unrealized Investment Loss	(220,489)	Bequests/Donations	4,723
Use of Funds:		Other Income	69,003		1,606,825
	2,525		3,222,889	Expenditures:	0.045.040
	9,115	Expenditures:	¢107.000	Support for Retired Priests	2,345,318
	0,000	Bishop's Office	\$197,099	Nursing Home/Assisted Living	414,062
Ctrl. Catholic Schools Assessment Subsidy 5 Central Catholic Schools Subsidy 350	0,950 0,000	Bishop's Residence Building Commission	85,512 99,511		2,759,380
	1,168	Computer Services	11,615	Unrealized Loss on Investments	(77,692)
	9,179	Donations and Memberships	178,119	Officalized Loss off filtestificitis	(77,072)
	3,173	Fiscal Affairs Office	398,421	Expenses over Revenue	(\$1,230,247)
	0,000	Interest on Indebtedness	976,315a	Expenses over revenue	(ψ1,230,247)
	5,451	Legal Services	9,359	Diocesan Expansion Fund	
	3,366	Office of Healing and Prevention	136,015	Revenue Sources:	
	0,000	Priests' Financial Assistance	308,079	Interest on Loans	\$1,869,405
Chancellor/Communications & TV Ministry 228		Miscellaneous Expenses	33,035	Investment Income	<u>521,095</u>
	,734	Therapeutic Assistance	47,200		2,390,500
Office of Ongoing Priestly Formation 61	1,024	Tribunal	152,372	Expenditures:	, ,
	3,709	Episcopal Liaison to Religious	2,051	Interest on Savings Accounts	1,259,881
New Evangelization for Youth/Young Adults 79	9,100	Vicar General Office	122,330	Interest Waived on Loans	146,621
	4,225	Women's Commission	2,750	Bad Debt Expense	250,000
	4,139	Total Departmental Expenses	2,759,783	Administration	<u>190,560</u>
	9,632				1,847,062
	0,000	Depreciation	(125,933)		
	0,000			Unrealized Loss on Investments	(541,820)
	7,912	Ctrl. Admin. Revenue over Expenses	\$337,173		
	5,611		440 500 044	Revenue over Expenses	\$1,618
	5,371	^a Line of Credit balance as of Aug.31	\$19,589,341		
	0,961	Uncelle ated Deceivables due from no	siahaa (aaa	The Catholic Free Press	
	4,583 5,949	Uncollected Receivables due from par Bishop's Letter):	\$7,027,574	Revenue Sources:	
	2,602	Distiop's Letter).	\$1,021,314	Parish Quota Subscriptions, Net	\$261,778
	3,682			Direct Subscriptions	19,927
	2,807	Central Catholic Schools		Advertising Print Shop	225,833
Total Use of Partners in Charity Funds: 4,797		Revenue Sources:		Miscellaneous Sales	16,752 <u>336</u>
Total 030 of Farthers III offarity Farings.	1,010	Tuition	\$10,741,975	Wilscellarieous Sales	<u>524,626</u>
Partners in Charity Revenue over Expenses \$21	1,565	Fund Raising & Non-Educational	939,891	Expenditures:	324,020
		Bookstore Income	43,982	Newspaper	656,472
St. John Cemetery System		Parish Assessment	5,950	Print Shop	<u>13,676</u>
Revenue Sources:		Rental Income	201,384	esp	670,148
Revenues from Cemetery Operations \$1,312	2,632	Other Income	134,648		,
	3,963		12,067,830	Expenses over Revenue	(\$145,522)
1,391	1,595	Expenditures:		·	
		Educational Expenses	11,968,133	Restricted & Designated Funds	
Expenditures: 1,460	0,774	Fundraising & Non-Educational	276,569	Released:	
			12,244,702	Forward in Faith	\$512,257
	9,179)		(17 (070)	Endowment & Annuities	499,406
Partners in Charity Funding (69),179)*	Central Catholic Schools Operations	(176,872)	Donor Restricted & Designated Funds	
	-0-	Othor		l	1,452,979
		Other:	2EU 000*	Expended:	E40.0==
		Partners in Charity Funding Designated Income	350,000* 2,000	Forward in Faith	512,257
		Depreciation	(306,553)	Endowment & Annuity Commitments	499,406
* Amount included in Partners in Charity detail of	of use.	2 Spreadion	(300,333)	Donor Restricted Support to Ministries	487,181 1,498,844
		Net Change in Assets	(\$131,425)		1,470,044
			(+ .5 ., 120)	Change in Designated Funds:	(\$45,865)
				Change in Designated Fullus.	(ψ 10,000)
				TOTAL ODEDATIONAL DEFICIT	(¢1 102 704\
COMP 2 NORTH		I		TOTAL OPERATIONAL DEFICIT	(\$1,192,704)



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